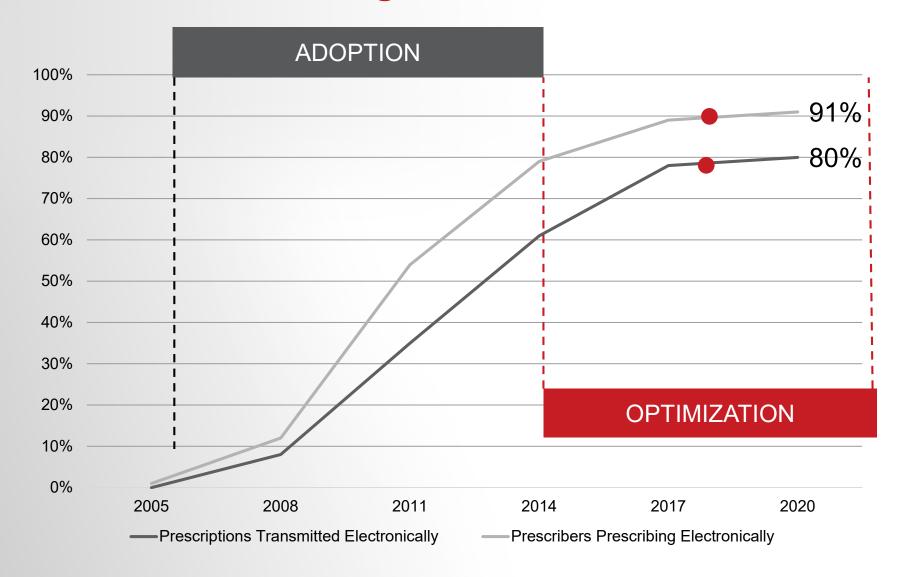


"To be absolutely certain about something, one must know everything or nothing about it."

Henry Kissinger Former U.S. Secretary of State



# The Evolution of ePrescribing



# **ePrescribing Optimization**

### **Critical Problems Driving Change**

Growth in Higher Cost
Medications

Burden of Utilization Management Techniques



Increasing Patient
Out-of-Pocket Costs

Maximum OOP Cost for Medications

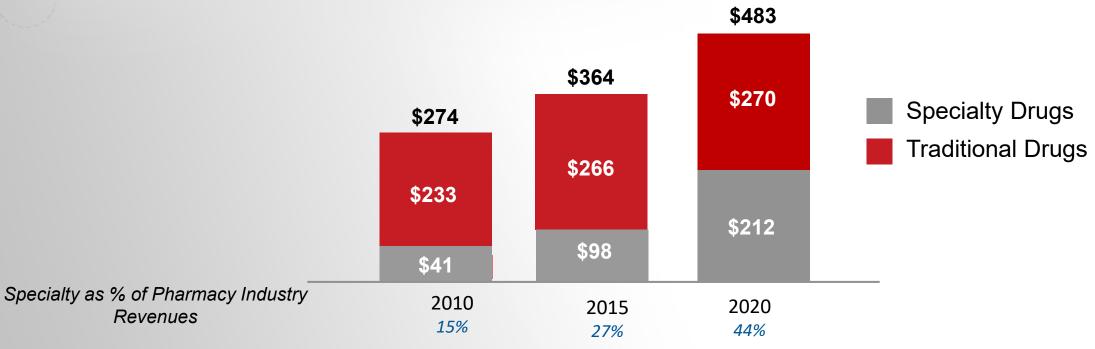


Lack of Price Transparency at the Point-of-Care



### **Growth in High Cost Drugs**

### Pharmacy Industry Revenues, Traditional vs. Specialty Drugs, 2010-2020



(Figures in billions)

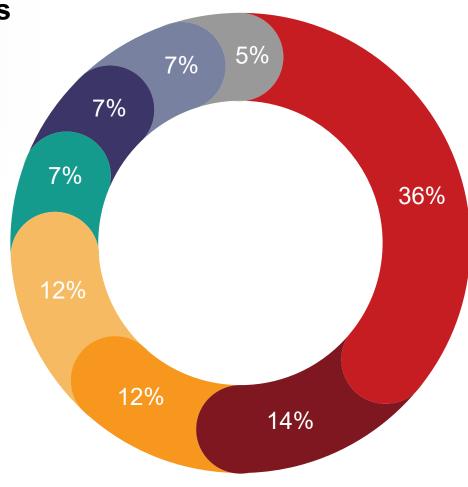
Source: Pembroke Consulting estimates

# **Growth in High Cost Drugs**

**Burden of Utilization Management Techniques** 



36% of plans view new or enhanced UM and PA programs to be their most important initiative.



EMD Serono Specialty Digest, 14th Edition, November 2017

# **Growth in High Cost Drugs**

### **Burden of Utilization Management Techniques**

Use of Selected Utilization/ Clinical Management Tools, Percentage of Plans

2017

2016

	Smaller Plans (≤400,000 Lives)	Medium/Large Plans (>400,000 Lives)	All Plans	All Plans
Site-of-care program	44%	95%	61%	48%
Partial fill program	6%	60%	58%	45%
Prior authorization*	92%	95%	93%	98%
ePA	21%	45%	29%	36%

N by size in 2017=39 small, 20 medium/large plans. N in 2016=58.

93% of plans now have a Prior Authorization Program in program in place.

<sup>\*</sup>Used a PA program for specialty drugs in the medical benefit.

# **Growth in High Cost Drugs**

# **Burden of Utilization Management Techniques**

# ESTIMATED COSTS OF PRIOR AUTHORIZATION

1 physician hour per week

13.1 nursing hours per week

6.3 clerical hours per week<sup>1</sup>

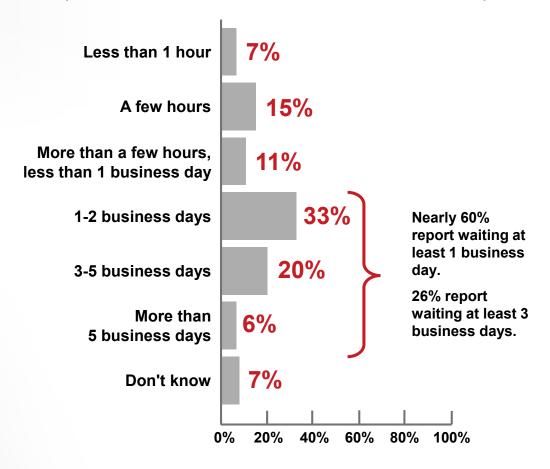
Cost for prior authorization: \$2,161 to \$3,430 annually per FTE physican<sup>2</sup>

Interactions with insurers cost \$82,975 annually per physician<sup>3</sup>

Utilization Management Delays Treatment and Creates Inefficiencies for Physicians and Patients

# **Average Wait Time for Prior Authorization Responses**

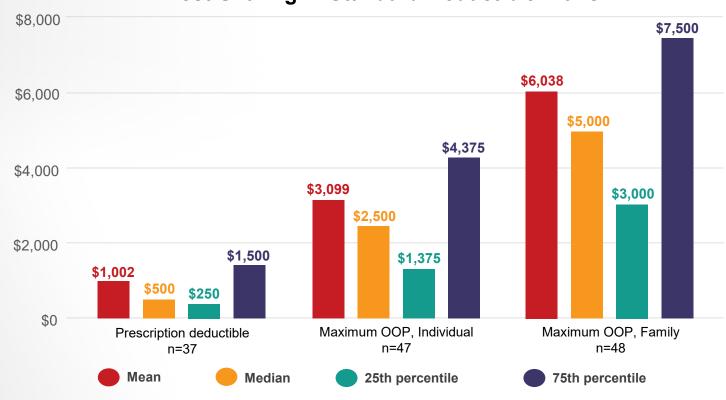
**Question**: In the last week, how long on average did your practice need to wait for a PA decision from health plans?



**Maximum OOP Cost for Patients** 

**Cost-Sharing in Standard-Deductible Plans** 

The average prescription deductible is \$1,000 with a maximum out-of-pocket cost over \$3,000 in standard deductible plans



Respondents with a standard-deductible design. All calculations exclude values of \$0. EMD Serono Specialty Digest, 14th Edition, November 2017

**Lack of Price Transparency** 

### **CURRENT STATE**

Drugs are prescribed with limited knowledge of costs.

Pharmacists know more about drug costs than prescribers

Prescribers want to know drug costs.

Improved patient adherence & reduces pharmacy call backs

When prescribers see drug costs and options, they respond.

Lowers drug copays
& lowers total cost
when the prescriber
is "at-risk" for
pharmacy spend

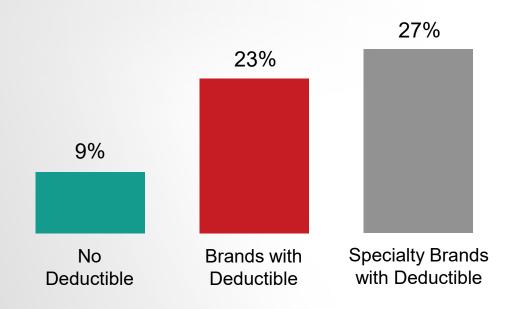
Drug costs are variable & dynamic based on coverage.

Plan and patientspecific coverage are key drivers; therapeutic alternatives exist

Medication Cost Transparency – How Standards And Innovation Are Driving Enhanced Prescribing Experience And Outcomes, HiMSS, NCPDP, Surescripts, October 9, 2018

### **Prescription Abandonment**

### **Abandonment Rates for Branded Medicines**



# Almost 1 in 4 Prescriptions Are Abandoned By Patients During Their Deductible Phase

Source: Amundsen Consulting (a division of QuintilesIMS) analysis for PhRMA; IMS FIA; Rx Benefit Design, 2015

**Poor Outcomes Related to Non-Adherence** 

approximately

125,000

deaths per year in the United States

33% to 69%

of medication-related hospital admissions are due to

**POOR ADHERENCE** 

Total cost estimates range

\$100 billion to \$300 billion

every year, when both direct and indirect costs are included.

Benjamin RM. Medication adherence: helping patients take their medicines as directed. *Public Health Rep.* 2012;127(1):2-3.

### Federal and State Mandates Accelerate Deployment and Adoption

Electronic Prior
Authorization
Mandatory ePA in
Medicare, Medicaid and
State Legislation

Real-Time Pharmacy
Benefit Check
Medicare Part D Plans
Required to have RTPBC in
EHR workflow

Interoperability
Requirements to use Open
APIs, FHIR and Standards
to Share Data

Support for Patients and Communities Act

Effective 1/1/2021

Mandates and incentives for state Prescription Drug Monitoring Programs for Controlled Substances

11 States Require Payers to Support ePA

Indications-Based Formulary Design *Effective CY2020* 

Modernizing Part D and Medicare Advantage To Lower Drug Prices and Reduce Out-of-Pocket Expenses

Proposed Effective 1/1/2020

21st Century Cures Act: Interoperability, Information Blocking, ONC Health IT Certification

Proposed

**CMS Interoperability and Patient Access Proposed Rule** 

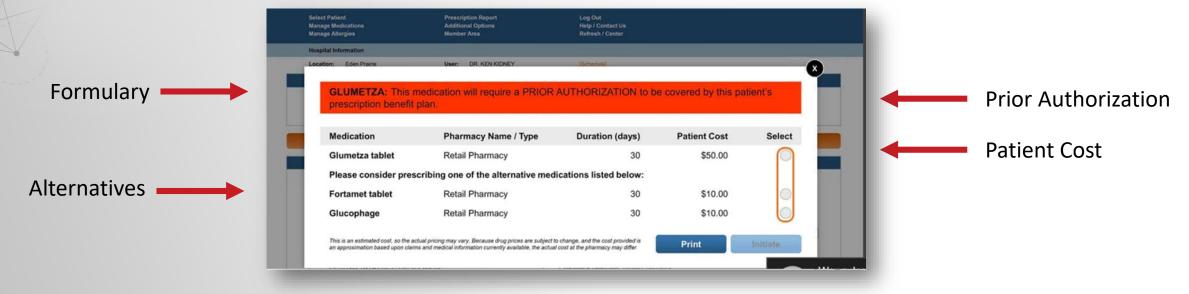
### Patient Specific Benefit Information at the Point-of-Prescribing

Real-Time Pharmacy Benefit Check (RTPBC) provides patient specific benefit information, improving transparency and ensuring accurate display of tier/preferred information to health care professionals (HCPs)

Patient financial assistance from manufacturers not currently displayed

Formulary status	Tier or Preferred Level
Coverage alerts	Age & Quantity Limits, Prior Authorization (PA), Step Therapy
Channel options	Retail, Mail Order, Specialty
Member Price	Member Copay and Cost Sharing Details
Alternative drugs	Preferred Formulary/ Lower Cost Options

Patient Specific Benefit Information at the Point-of-Prescribing



Medication is covered but requires prior authorization; provides patient cost and recommended alternatives

**Electronic Prior Authorization** 

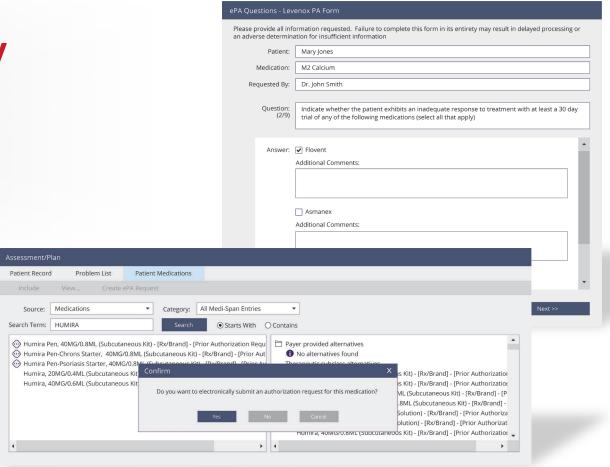
Prescriptions
Electronic PA is
Fast and Efficient



#### **Medical Procedures**

Manual PA is Time
Consuming and
Burdensome – Major
"Friction"





ePA technologies and portal solutions maturing to support more procedures and question sets

Best practices from Drug ePA (workflow and standards development) apparent in leading medical PA vendors' efforts

# New ePrescribing Technology Interoperability

### Interoperability has become a major policy focus of CMS

### PHYSICIAN AUTOMATION

Make Physician Offices a "Fax-Free Zone" by 2020<sup>1</sup>

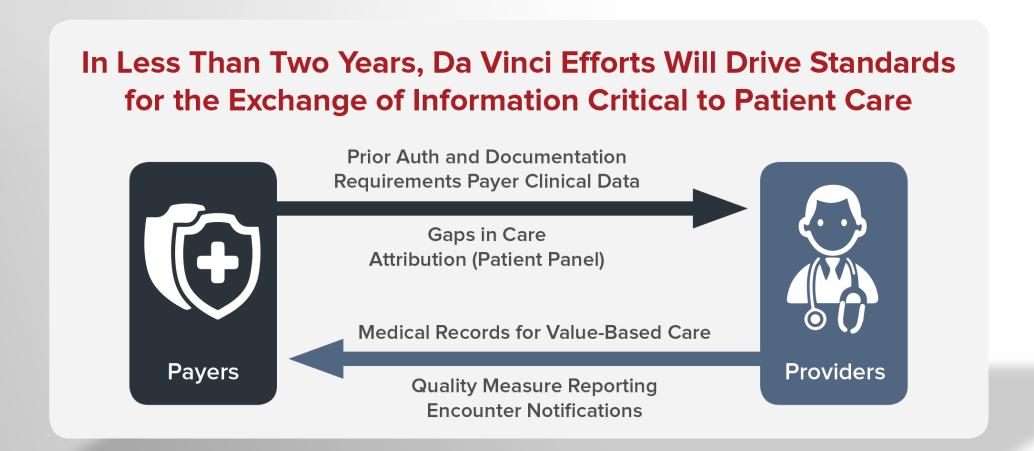


Reference: 1. Seema Verma, ONC's Interoperability Forum, August 2018.

### **Interoperability Actions**

- Focus priority in rule-making authority
- Overhauled the Meaningful Use programs to the "Promoting Interoperability" programs
- Blue Button 2.0 to promote open APIs

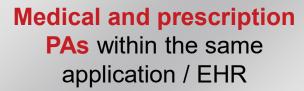
Interoperability



**Drivers to the Future State** 

# Mandatory ePA and RTPBC

for drugs dispensed under Medicare/Medicaid



Interoperability increases
the optimization of
ePrescribing



#### **Drivers**

- Legislative and regulatory mandates
- Agreement and increased use of standards
- Open APIs
- Successful use cases to drive HCP adoption

## 5-Year EHR Roadmap

### **Technology Trends**

Emergence of personalized/evidence-based algorithms at the point of care

showing transparency at the point of care (eg, Real-time pharmacy benefit)

Transition of some client/server apps to cloud-based services

Accelerating enablement of open access to the EHR by apps via APIs

Expansion of the cloud to support interoperability of 3rd party apps with EHRs

EHR evolving from primarily a documentation tool to diagnostic support at all points of care

Patient-generated data captured by the EHR; Configurable views

Bidirectional data exchange between EHR/API apps

Acceptance of Apple-type health model for EHR interoperability

Natural language processing to support clinical documentation goes mainstream

Improved standards, technology to support medication therapy management, including adherence APIs readily available to support extraction of de-identified data for outcomes analysis

Maturity of algorithmic- based care guidelines ("machine learning")

Adoption of federally operated repository/hub for health app interoperability

Near-Term 2019 - 2020

Mid-Term 2021 - 2022

Long-Term 2023 & Beyond

### EHR Ecosystem: Future State (2021-2023)

**Health Analytics Consumer Health Apps** Data **Consumer Education** Drua **Personal Health** (Risk Scoring, Collaborative (eg, Mobile Health Warehouses **Databases** Stratification) Records **Care Workflow Monitors**) Self-mgt. Support Care Registries w/Risk Scores Patient-personalized Alerts & Reminders Care **Drug Database &** Guidelines **Patient Utilization Review Health & Medical Summary** Clinical Notes & Personalized Care Plans **Education Problems List** Post-visit/Discharge Summary DIRECT CARE **Ancillary Systems** Medical Orders & Results Patient View/Download (lab, radiology) Electronic Prescribing + Medication Therapy Management (MTM) Social Determinants Support/Workflow **Inter-EHR Exchange:** Patient-reported Health Data Including Drug **Health Assessment** Dose Logging, Vitals, etc Longitudinal stream of structured data **Clinical Decision Support Order Sets** SUPPORT **Drug Database & Utilization Review** Patient Education Clinical Activity & Performance Reporting Patient Portal **Electronic Data Interchange Application Program Interfaces** 

EHR system is hosted locally or remotely hosted by an application services provider

### **Trends Impacting Pharmaceutical Industry**



# Improvement in EHR Data Quality, Liquidity and Transparency

- Increasing impact of drug utilization data and payer information on prescribing decisions
- More robust patientgenerated data and surveys
- Increased availability of health information needed for outcomes and market access decisions



# EHR Diagnostic, Analytic and Treatment Capabilities Increase

- More patients in need of care able to be identified (Pop Health)
- Targeted diagnosis precisely identifies appropriate patients for specific treatments



#### Expansion of cloudbased apps integrated with EHRs

- Increased influence of remote technology on diagnosis and treatment decisions
- Customized workflows and configurable views improve physician and patient experience



#### Adoption of Consumer "Apple-type" Health Model

- Better patient health information continues the rise in health consumerism
- "Intelligent patient education" delivers precise and curated content

### **Opportunities for Pharmaceutical Companies**

More robust EHR data better measures effectiveness of treatments

- Validated Patient Surveys
- Drug compliance

Increase adherence and compliance through active tracking of drug utilization data

Post-launch outcomes research and real-world evidence studies to increase patient access

Payer information and tools at the point-of-care increases 1<sup>st</sup> fill rates, compliance and speeds time-to-therapy



# Improvement in EHR Data Quality, Liquidity and Transparency

- Increasing impact of drug utilization data and payer information on prescribing decisions
- More robust patient-generated data and surveys
- Increased availability of health information needed for outcomes and market access decisions

### **Opportunities for Pharmaceutical Companies**

Educate and work with customers to use improved EHR capabilities to increase appropriate use of brands

- Patient Identification (lists, reports, alerts)
- Population Health

Ensure brands are readily accessible in the EHR workflow

- Drug databases
- Order Sets
- Treatment Regimens

Move patients through the clinical pathway to the appropriate therapy



# EHR Diagnostic, Analytic and Treatment Capabilities Increase

- More patients in need of care able to be identified (Pop Health)
- Targeted diagnosis precisely identifies appropriate patients for specific treatments

### **Opportunities for Pharmaceutical Companies**

Pharma sponsored applications that increase appropriate use and compliance when patients are prescribed a medication

Create personalized patient education

- Build capabilities (APIs, etc) for health systems to "pull" patient education
- EHR analytics actively serves up patient education to the right patient at the right time

Understand and partner with new technology vendors in the EHR ecosystem



#### Expansion of cloudbased apps integrated with EHRs

- Increased influence of remote technology on diagnosis and treatment decisions
- Customized workflows and configurable views improve physician and patient experience

### **Opportunities for Pharmaceutical Companies**

New opportunities to raise brand awareness and educate consumers

- New advertising channels
- Once a patient is prescribed a treatment they self-select solutions from manufacturer

Emerging new consumer health business models



Adoption of Consumer "Apple-type" Health Model

- Better patient health information continues the rise in health consumerism
- "Intelligent patient education" delivers precise and curated content

### **Engaging Customers**



# **Knowledge about How EHRs Work and How to Leverage Systems**

Understanding EHR systems is foundational knowledge for pharmaceutical companies

EHR-literate sales and account teams required for execution effectiveness and credibility



# Accessibility of the Brands in the EHR Workflow

The right actions can accelerate product availability in the EHR

Sales teams can help customers access products quicker and easier and leverage EHRs to improve patient outcomes

# Questions?

### Thank You!

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