The Future of ePrescribing: Leveraging HIT to Manage Medications



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Agenda

ePrescribing background

- Drivers
- Change in Focus
- Flow
- Components & Value
- Evolution to eMedication Management

Gaps, Challenges & Opportunities in ePrescribing

- What's Available and In Development in other areas of eMedication Management
 - Dispense
 - Monitor
 - Assess

Conclusions

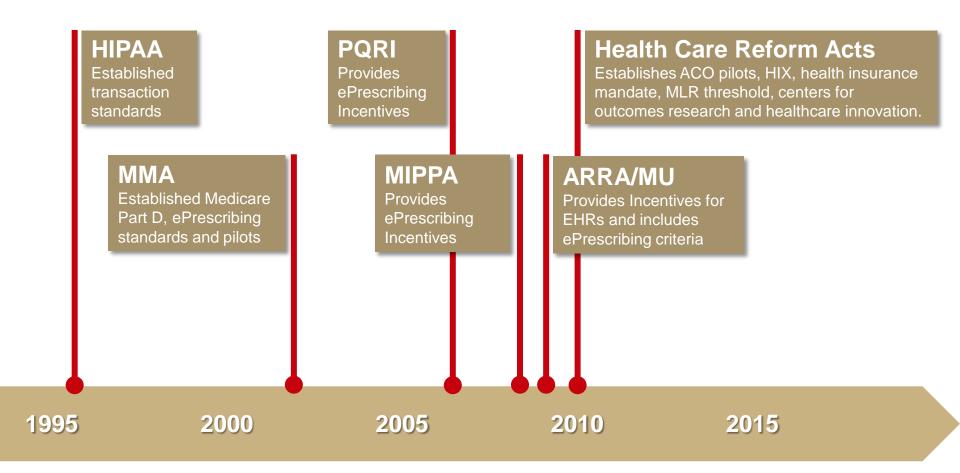






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For over a decade the Federal Government has influenced ePrescribing and Medication Management





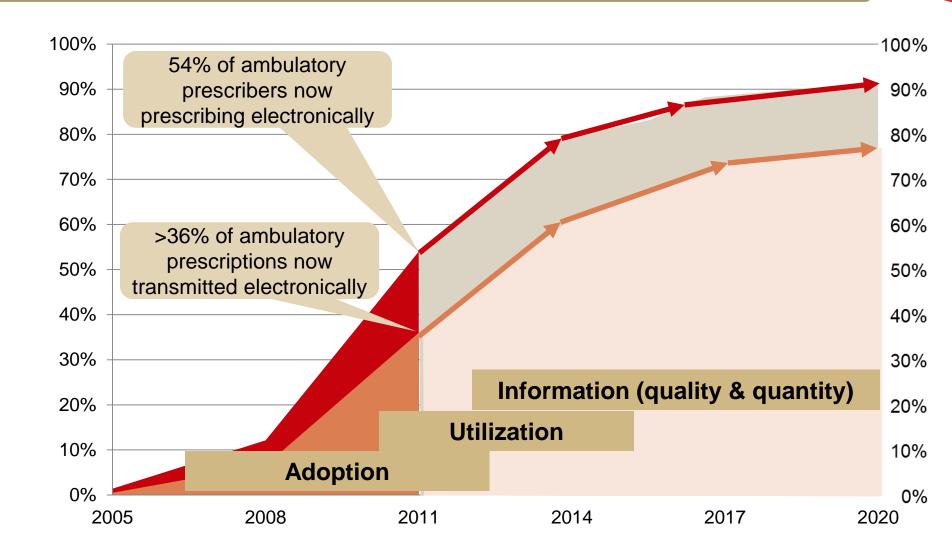
Other ePrescribing Drivers

- General shift from FFS to value-based care will necessitate the infusion of information into the ePrescribing process
 - ACOs, PCMH
- The push for efficiency
 - Prescriber
 - Health plan
 - Pharmacy
- State ePrescribing mandates
- Payer pressure
 - mandates, P4P, formulary compliance
- Hospital ownership of physician practices
- Clinical Decision Support





As ePrescribing increases over the next decade, the focus will shift from adoption to utilization to information quality & quantity



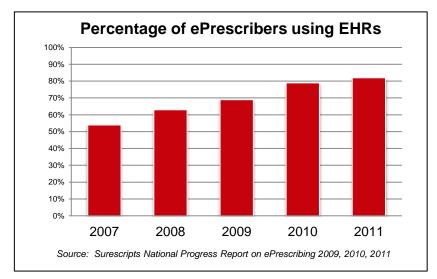


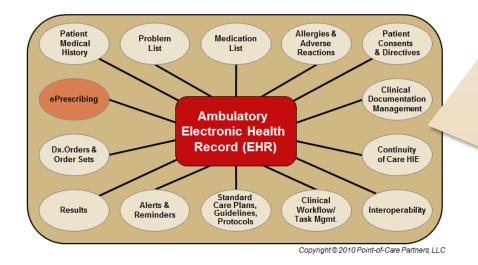
ePrescribing Applications: now much more than an electronic prescription writer

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Most ePrescribing Occurs within EHRs



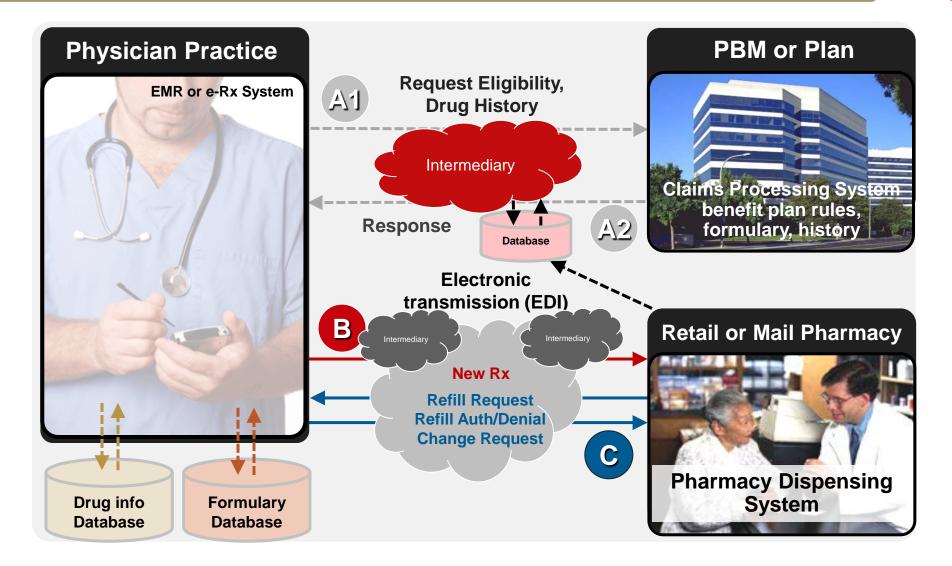


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Ideal ePrescribing Software Features within an EHR

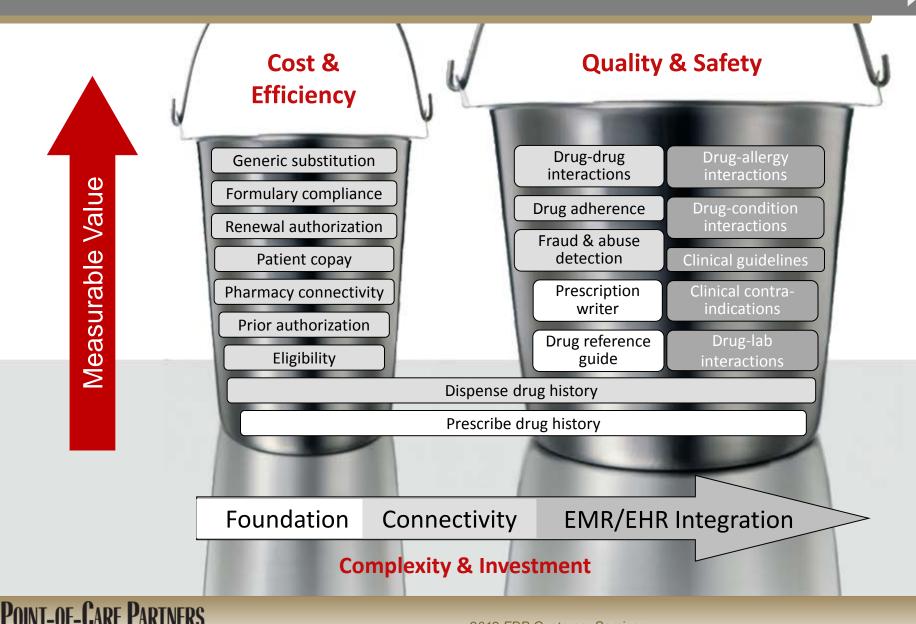
- Generate a medication list
- Select medications, transmit prescriptions, respond to refill requests and conduct safety checks electronically
- Customize DUR alerts based on user's preferences
- Provide eligibility-informed formulary data, medication history, and prior authorization requirements electronically from the patient's drug plan.
- Provide mail-order eligibility information and ability to transmit to mail-order electronically
- Ability to handle ePrescribing of controlled substances (EPCS)
- Import diagnosis codes and other relevant medical information from the EMR into electronic prescription

ePrescribing Flow





ePrescribing Components and Value



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ePrescribing Saves Lives, Averts Permanent Disability and Prevents Health Care Costs

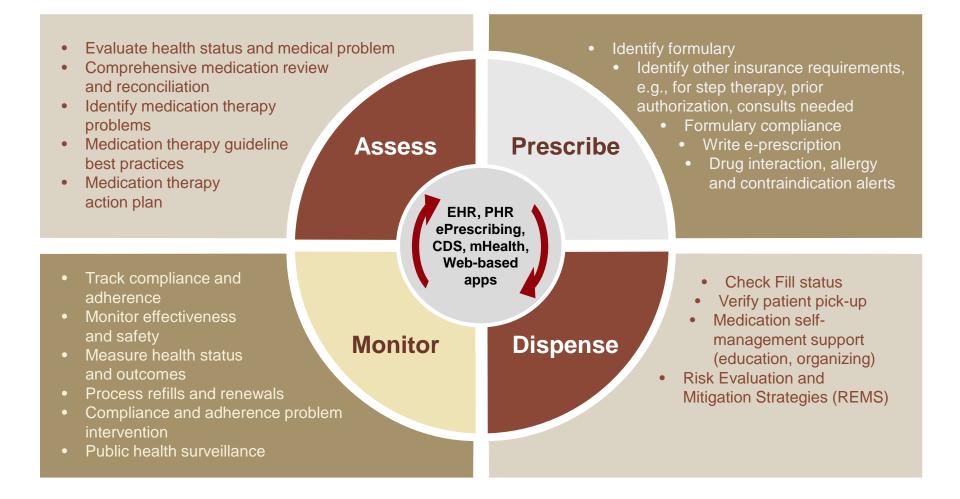
	Study Model^ (Jan-Jun 2006 Data)	Nationwide (Surescripts 2011 Data*)	
Number of ePrescriptions	1,833,254	570,000,000	
Number of Drug-Drug Interaction Alerts	279,476	85,500,000	
Number of ePrescribers	2,321	390,000	
Number of <u>Unique</u> Drug-Drug Interactions (assume 47.6% of Total DDI alerts are unique based on study assumptions)	133,051	40,704,242	
Prevented Adverse Events per Year			918
Serious	49	14,992	310
Significant	125	38,256	Deaths Likely
Minor	228	69,699	Prevented
All	402	122,974	
Prevented Injuries			
Death	3	918	
Permanent Disability	14	4,283	
Temporary Disability (<1yr)	31	9,484	1 102
Symptoms Lasting >= 30 Days	14	4,283	4,283
Symptoms Lasting < 30 Days	272	83,240	Permanent
Abnormal Laboratory Results	68	20,799	Disabilities
All	402	122,974	
Prevented Health Costs			Likely Averted
Hospitalization	\$349,651	\$106,968,611	
Emergency Department Visit	\$14,630	\$4,475,750	
Office Visit with New Medicine	\$25,197	\$7,708,509	
Office Visit without New Medicine	\$13,141	\$4,020,221	\$123M
Total	\$402,619	\$123,173,109	-
Savings per Clinician			In Prevented
Projected Savings per Clinician	\$173	\$315.83	Health Costs

^SN Weingart et al., An Empirical Model to Estimate the Potential Impact of Medication Safety Alerts on Patient Safety, Health Care Utilization, and Cost in Ambulatory Care, 2009;169(16):1465-1473.

*Surescripts National Progress Report 2011



The Evolution of ePrescribing to eMedication Management





Prescribe

eMedication Management: Gaps, Challenges & Opportunities Remaining in ePrescribing

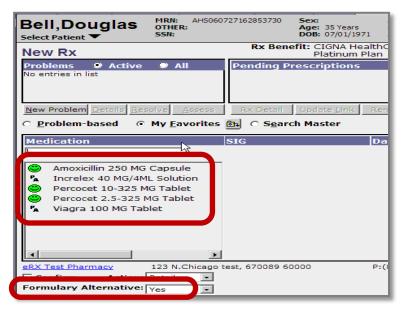


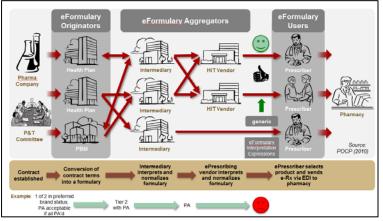
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eFormularies – increasingly part of the prescribing process and increasingly a source of concern

- eFormularies not always updated quickly
- Formulary check required for MU Stage 2
 - Eligibility-driven formulary not required
- Prescribers don't always trust or understand eFormulary representation
 - Dr. Smith, "Well, the product is not on formulary."
 - Provider Rep, "We have placed it on Tier 2."
 - Dr. Smith, "See, look here. It is a red frowning face."
- Vendors are not always as concerned as others about accuracy
 - "We're about 80% accurate and that is good enough for most physicians."
- Vendors often simplify formularies by using symbols and/or not providing additional information such as PA, copay, and tier

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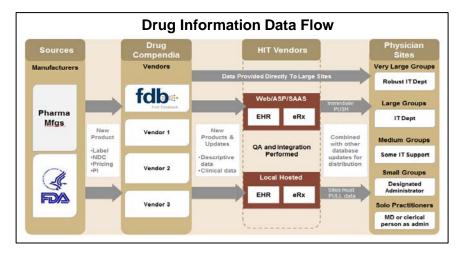
Data Latency – A Growing Concern

Prescribe

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Various stakeholders are becoming aware of significant data latency problems

- Recently launched drug products are often unavailable to ePrescribers because ePrescribers lack an updated drug database
- Latest alerts and black box warnings unavailable to ePrescribers
- The complex, multi-step process of data distribution is fraught with delays
 - Compendia vendors release updates
 - HIT Vendors process these updates (quarterly, monthly or weekly)
 - End-user clients either receive the data from vendor (SaaS) or initiate a "pull" of the data
 - Non SaaS sites often have significant delays in processing of updates
 - Result: new drug entities and new alerts may not be available to prescribers for up to 6 months
- Yet the size and variability of the client base is so great, direct distribution to them is improbable
 - Likewise, synchronizing with releases is imperative
 - Ripe for disruption with game-changing technology?



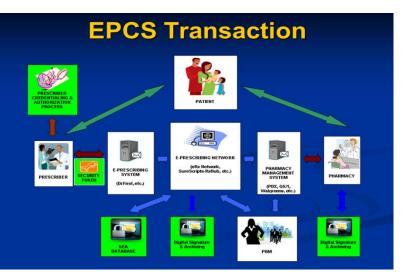
How Updates are Loaded in the Prescriber System

- Most leading HIT vendors require the provider system staff to do something to process and load updates
 - The legacy vendors with the most market share are not architected to support PUSH methods
 - Someone on site must download the data
 - Data files can be very large and include drug info, formulary and pharmacy data files
 - HIT vendors are unable to monitor if clients sites are current with processing updates
 - This is the reason for the most significant delays resulting in out of date drug information
- Prescribers assume their alert data is current, and are generally unaware of latency issues
- Anecdotal evidence that many sites don't understand the correlation between processing the updates and having new drugs and alerts

ePrescribing of Controlled Substances (EPCS)

Prescribe

- As of June 1, 2010 the federal barrier to EPCS removed
 - Allows prescribers the option of electronically signing and transmitting prescriptions for controlled substances
 - Permits pharmacies to receive, dispense, and archive electronic prescriptions for controlled substances
 - Includes Schedules II, III, IV, and V
 - Participation is voluntary
 - Written, manually signed, and oral prescriptions for controlled substances still permitted
- Stage 1 MU criteria do not include EPCS as part of the ePrescribing requirement however Stage 2 MU criteria does allow it to be included
- EPCS still not approved in ten states
- Limited number of vendors currently supporting EPCS:
 - Pharmacy: Cerner Etreby, CVS/pharmacy, H E B Pharmacy, MDScripts, Rite Aid, SUPERVALU, Walgreens,
 - Prescriber: DrFirst, GE Healthcare, NewCrop, NextGen, RxNT



EPCS is Burdensome

- ePrescribing software must go through an audit and certification process
- Pharmacy software must go thru an audit and certification process
- Physicians must undergo identity proofing
- Prescribers must utilize two-factor authentication
- Unlike non-controlled substances, electronic prescriptions for controlled substances are not allowed to get converted to fax therefore physicians must continue to have a process in place to print the eRx and manually sign it if the pharmacy is not enabled to receive it electronically



ePrescribing Errors – an increasing complaint

Prescribe

More and more pharmacies are reporting prescribing errors with eRx^{1,2}

- More than 10% of electronic prescriptions contain an error
 - Four percent require a call-back to the prescriber resulting > \$360 million in pharmacist labor costs
- About two-thirds of the errors were omissions. For instance, some of the prescriptions left the duration, dose, or frequency blank.

Other prescribing errors³

- Drug product errors incomplete drug name, strength omitted, error in strength, incorrect drug chosen
- Dose errors dose omitted, incorrect dose, ambiguity in sig field, dose incomplete, overdose, underdose
- Route errors incorrect route, omitted route
- Frequency errors frequency omitted, frequency changed
- Special instructions mismatch between what is indicated in this field and the other fields

Errors also are created when old NDCs are used and drug descriptions are not accurate

Challenges with Solving ePrescribing Errors

- Limited efforts to measure how big this issue really
- Unknown whether it is limited to certain vendors or all vendors
- Providers (prescribers and pharmacies) are too busy to report the issues
- Limited systematic use of the codified data and fields currently available via eRx

- 1. Nanji KC, et al "Errors associated with outpatient computerized prescribing systems" *J Am Med Inform Assoc* 2011
- 2. Taylor TN, et all "Frequency of Prescription Problems Requiring Pharmacy-Prescriber Interactions: A Pilot Study" Final Report sponsored by Southeaster Michigan Beacon Community April 2012
- 3. Presentation by Eric Poon, MD, MPH. *Errors Associated with the Use of E-Prescribing*. Available at: http://www.ehcca.com/presentations/qualitycolloquium6/poon 1b.pdf

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Medication contra-indication Alert Fatigue

- Alert fatigue is a significant issue for ambulatory ePrescribers - 6.6% of electronic prescriptions generate alerts¹
- Shotgun approach to drug-drug interactions, dosing and duplicate therapy alerts
 - Everybody sees everything
 - Limited by a few basic severity parameters
 - Even "Severe" categories have far too many alerts
 - 90% of ambulatory ePrescribing alerts are overridden¹
 - 9.2% of interactions; 23% of allergy alerts
 - Prescribers tend to "blow through" alerts, don't believe they are relevant
- Refinements needed

Prescribe

- Better classification of drug-drug interactions
- Better implementations of the data (e.g., screening for route of administration)
- Customized solutions by provider specialty or practice setting
- Patient context sensitive alerts (e.g., diagnosis, age, lab values)

¹"Overrides of Medication Alerts in Ambulatory Care" Archives of Internal Medicine Feb 9, 2009

First Databank Releases Major Innovation to Address Medication Alert Fatigue in HIT Systems

FDB AlertSpace[™] Demonstrates How Easily Clinicians Can Customize Medication Alerts

South San Francisco, CA - 2/21/2012 3:31:00 PM

First Databank (FDB), a leading provider of clinical drug knowledge that improves medication related decisions and patient outcomes, announced its new alert management solution, <u>FDB AlertSpace</u>¹⁰, designed to address alert fatigue in computerized provider order entry (CPOE) systems, has achieved unprecedented industry acceptance among various US hospital institutions. AlertSpace will be demonstrated in the FDB booth #2338 during the HIMSS12 Conference, February 20-24, this week in Las Vegas.

Studies have shown that clinicians override the majority of medication alerts in <u>CPOE</u> applications, suggesting that current alert configurations may inadequately protect patient safety. FDB developed AlertSpace in order to help its thousands of customers address this common industry wide problem with the goal to accelerate chinician acceptance and utilication of CPOE applications. At present, hospitalis are aggressively deploying CPOE applications as a requirement of the HTECH Act which provides incentive payments to encourage widespread adoption and use of health information technology to improve patient care.

AlertSpace is a Web-based software solution with an intuitive user interface. Users can fine-tune FDB medication alerts and customize them to their organization's circumstances and clinician perspectives as they see fit. This approach to alert management facilitates collaboration among all clinical stakeholders at an institution and enables the deployment of alert best practices across disparate institutions. Furthermore, the solution will "crowd source" alert knowledge and enables creation of alert "playitists" so that institutions can share the most commonly-customized and clinically effective alerts.

Alert Fatigue: A Common Complaint

- The complaint is more commonly voiced thru large physician groups and enterprises, but the problem is pervasive
- It is a problem for the EHR vendors
- EHR vendors need a solution that is easy to implement
- There are solutions such as FDB's Alert Space (above)
- Limited efforts to measure how big this issue really and whether some systems are better than others
- Issue is not easily tracked and/or providers are too busy to report inappropriate alerts
- Even if a prescriber overrides an alert an the point of prescribing the alert likely continues to fire downstream
 at the pharmacy, at the health plan

Clinical Decision Support (CDS)

- Currently, CDS is available in limited EMRs using their own proprietary mechanism and leveraging only data that resides within its system.
- Create a standardized CDS system that leverages the latest guidelines as well as clinical information across care givers.
- This can substantially improve adherence to medical treatment guidelines within both the inpatient and ambulatory settings.
- A robust CDS system can help bring greater transparency behind clinical recommendations to prescribers and disseminate best practices to a wide range of clinicians.



Prescribe

Ordering and Prescribing Specialty Therapies

- Specialty drugs continue to drive increase in overall drug spend
 - Express Scripts¹ reports specialty trend growth of 17.1% in 2011
- EMRs do not yet automate the complex process of ordering specialty medications
- A very complex, bureaucratic process
 - Manufacturer may limit distribution channel to *specialty pharmacies*
 - Plans require dispensing by a *designated* specialty pharmacy
 - Most therapies require *prior authorization*
 - Each specialty pharmacy has a unique intake/order form
 - Non-specialty products may be bundled in
 - Drug product *delivered* to prescriber office, specialty clinic, or patient's home.
 - Typically handled as "orders" rather than "prescriptions"
 - Pharma or health plan may sponsor a "Hot Line "or "Hub" to assist with the ordering process

¹ Express Scripts 2011 Drug Trend Repo



Prescribe

State of Automation for Specialty Drug Orders

Prescribe

- Most specialty pharmacies have the ability to accept electronic SCRIPT transactions
 - Not typically used
 - SCRIPT doesn't accommodate all necessary data
- Electronic prescribing systems do not support the concept of *restricting* the *routing* of certain *drugs* to limited list of pharmacies
- Prior Authorizations are not yet automated
- Orders are typically documented in the 'Notes' section of EMR
 - May or may not be added to "Medications List'
 - May not run through full Drug-Drug checks
- May not appear on the Medication History list since outside the typical prescription flow

Medication Management Tools Must Evolve

- As specialty trend increases, percentage of drugs that are "ePrescribable" with today's EMR systems will decrease
- Trend is towards more aggressive management, more control, more red tape
 - Increased formulary tiers
 - Step therapies
 - Prior authorizations
 - Specialty pharmacies
- Medication management tools and decision support need to evolve to properly address these requirements
- Transaction standards need to become more robust
 - Accommodate more data elements

Electronic prescribing systems and standards have not evolved to handle the complexities of specialty pharmacy orders.



- PA is an administrative burden for prescribers, pharmacies, patients, and payers
- More drugs are expected to be subject to PA as the average cost of new therapies increases (e.g., specialty meds)
- ePA legislation has appeared in multiple states over the last year
- An ePA standard was created by NCPDP in 2009, and is in the process of being updated. Balloted standard expected by mid-2013
- ePA pilots have been launched by CVS Caremark and others; AMA attempting to pilot ePA of services, DME and medications



Prescribe





Dispense

Available

- Check Fill status (standard developed but non being utilized)
- Medication self-management support (education, organizing)

In Development

- Verify patient pick-up
- Risk Evaluation and Mitigation Strategies (REMS)

Risk Evaluation and Mitigation Strategies (REMS)

- With more and more drugs being approved by the FDA with REMS requirements, the future of ePrescribing should plan to accommodate the various REMS requirements
- REMS requirements include:
 - distribution of medication guides
 - enrollment into a tracking program
 - lab value monitoring
 - other requirements
- ePrescribing should be able to accommodate and help oversee that these requirements have been fulfilled



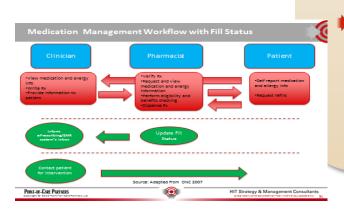
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Fill Status

- Fill status is a MMA foundation standard for ePrescribing
- Fill status can provide a truly accurate calculation of medication adherence ratios
- Pharmacy and provider systems will need to make investments to appropriately implement the transaction
 - Prescribers (or support staff) will need to intervene when presented with a fill status notifications



Dispense

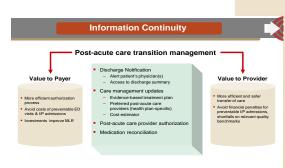
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"A major focus of our quality improvement efforts is making sure our providers have a complete picture of their patients when overseeing the transition out of the hospital. We're seeing a direct impact on ER utilization and readmissions from our investments in this area" — Medical Director and Board Member, Medicare Advantage Plan

POINT-OF-CARE PARTNERS

Medication Self-Management

- Patient education
 - Interactive tutorials on outcomes,, risks, challenges with medications; specific to patient's interests and concerns
- Patient counseling
 - Virtual consultations during stressful events, transitions of care, etc.
 - Pharmacist-provider communications
- Self-reinforcement
 - Tracking of timely pickup of medications, and rewards for successful compliance

POINT-OF-CARE PARTNERS HIT Strategy & Management Consultants

Monitor

Monitor

Available

- Process refills and renewals
- Public health surveillance

In Development

- Track compliance and adherence
- Monitor effectiveness and safety
- Measure health status and outcomes
- Compliance and adherence problem intervention

ERR System Decision Support for Medication Adherence Image: State S

Medication Adherence and Persistency

- One-third to one-half of patients do not take their medications as prescribed
- Medication non-adherence costs the health care system \$290 billion annually
- Medication history information can be leveraged more intelligently to provide adherence and persistency rates that can be tracked and incorporated into ePrescribing systems
 - Providing notifications to providers can help identify first-fill, on ongoing persistency issues



Monitor

Monitor

Available

- Process refills and renewals
- Public health surveillance

In Development

- Track compliance and adherence
- Monitor effectiveness and safety
- Measure health status and outcomes
- Compliance and adherence problem intervention

Monitor Effectiveness & Safety

- ePrescribing systems need to mature to integrate surrogate markers on effectiveness of therapy (e.g., lab values, imaging results, physical assessments, etc.)
- Medication safety issues should be able to be reported electronically leveraging the ePrescribing system
 - Safety issues should be reported electronically to the FDA and manufacturers
 - Patients should be able to report safety issues electronically to providers
 - Safety alerts from the FDA and manufacturers should immediately appear within systems



Assess

Assess

Available

- Evaluate health status and medical problem
- Medication therapy guideline best practices
- Comprehensive medication review and reconciliation

In development

- Identify medication therapy problems
- Medication therapy action plan

Medication Therapy Guideline Best Practices

- Basic best practice guidelines are incorporated into ePrescribing to influence ePrescribing behavior
- Advanced guidelines can be set and the provider or institution level and incorporate medication history data
 - Payer specific guidelines may be incorporated, especially around medications that require prior authorization or step therapy
- Ensuring the latest guidelines are incorporated into systems will be a challenge



Assess

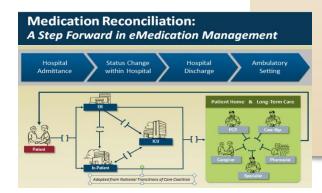
Assess

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eMedication Reconciliation

- Medication reconciliation required for hospital JCAHO accreditation
- MU Stage 2 requires it 50% of the time
- Can leverage electronic medication history data to support the MedRec process
 - Translates into time savings; manual MedRec takes from 19 to 30 min, but can be done electronically in under a minute
 - Improves patient safety
 - Especially helpful if patient cannot communicate (unconscious, incapacitated, cannot speak English, etc.)



Conclusions

- Prescribing is well on the way to becoming a standard of care
- Gains in patient safety and efficiency are certainly being achieved today
- More hard work is ahead to refine and mature the products to raise the bar for quality and usability
 - Specialty drugs
 - eFormulary quality
 - Data Latency
 - Alert Fatigue
 - MedRec
- Prescribing is just one component on the spectrum of eMedication Management
- Among the other components, some are available and others in development
- Eventually Meaningful Use will run it's course, and solution providers will be back to focusing on value to key stakeholders







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The End

